CURRICULUM VITAE (JANUARY 2022)

Family name: **Djurovic** First names: **Gordana** Date of birth: **2 March 1964** Nationality: **Montenegrin citizenship** Civil status: **married** Education: **PhD. in Economics**

Institution (Date from - Date to)	Degree(s) or Diploma(s) obtained:
'09 1982-'09 1986	Faculty of Economics, University of Belgrade, Serbia (graduated)
'02 1987- '05 1991	Faculty of Economics, University of Montenegro (master), Comparative analysis of contemporary economic systems with special focus on European economies
'09 1992- '11 1994	Faculty of Economics, University of Montenegro (PhD), Economic development planning in the conditions of market transformation

7. Language skills: (5 being the highest)

Language	Reading	Speaking	Writing
English	5	5	5
Montenegrin / Serbian /Bosnian /Croatian	5	5	5

Membership of professional bodies:

- President of "Montenegrin Pan-European Union" (since May 2016)
- Association of Economists of Montenegro, member;

Other skills (e.g., computer literacy, etc.): MS Office, driver licence.

- University professor ("Economic Development", the Faculty of Economics, University of Montenegro), "International Economic Relations" - on Faculty of Political Sciences, "Regional Economy", "Environmental economy" and "EU Enlargement Policy" - at postgraduate studies); "Macroeconomics", on PhD. Studies) – University of Montenegro, Faculty of Economics;
- Jean-Monnet professor: Head of the EU/Erasmus+/Jean Monnet Project 2017-2019 "For Europe: Communicating Europe in the Pan-European Societies", CEPES project; Head of EU/Jean Monnet Project "UN Agenda 2030 – EU Agenda 2025: Through Integration Towards Sustainability in Montenegro", TISIM project, 2018-2019 (NGO Montenegrin Pan-European Union, available at <u>www.panevropa.me</u>); Head of the Jean Monnet Chair: European Integration study at the Faculty of Economics, 2012-2015, <u>http://jmceeimontenegro.org/index.html</u>);

Key qualifications

- **Excellent knowledge on the EU, its policies and European integration process** (as professor, minister and head of the European Integration related projects);
- University professor with excellent communication and interpersonal skills; 31 years of the teaching experience at the University of Montenegro;
- Excellent experience of work for international organisations on different projects: World Bank (2002-03), UNDP Montenegro (2014-2021); ReSPA, Regional School for Public Administration (2014 2021); GIZ Montenegro (2015-2016); GIZ/ORF Trade Promotion, 2016, 2018, 2019, 2021; GIZ/ORF EU Integration 2016, 2018, 2019; CEP, Centre for European perspective, Slovenia (2015); UNCTAD (2015-2016), UNICEF (2018), Centre for excellence in finance, CEF Slovenia (2019), etc.
- 7 years of relevant experience in leading Montenegro's European integration process in the Government of Montenegro (2004-2010, as Minister for European integration and international economic relation 2004-2006, Deputy-Prime minister for European integration 2006-2009 and Minister for European integration 2009-2010);
- More than 25 years of experience in working with public administration;
- PhD in Economics, 31 years of professional experience and research;

- <u>External expert engaged in PLANM doo Podgorica https://planmdoo.com/</u>
 - Research team leader in ongoing project: Climate Risk Assessment of Kotor Bay, Montenegro, supported by GEF-MED programme, for Plan Blue for Environment and Development of the Mediterranean, Marseille – France (October 2021 – June 2022)

Selected projects related to climate finance and on economic and social risk management:

- UNDP funded project 2020, Head of team "Financing Mechanism (PBP scheme) Design and Implementation of the Performance - Based Payment Schemes (PBPS)" for the Investment – Development Fund of Montenegro, and separately for the Eco-Fund (extended project activity); Interviews with business representatives, develop recommendations;
- UNDP funded project 2020, Head of research team Study on policies and incentives for green business in Montenegro with a focus on agriculture, energy and tourism, including of effects of COVID-19 crisis on incentive mechanism in Montenegro;
- Development of analysis of economic and social consequences of the Covid-19 pandemic in Western Balkan countries – analysis of the first socio-economic packages in WB6 administrations for ReSPA (2020);
- Assessment of Financial Needs within Chapter 27 costing of measures in the Action plan for closing benchmarks of Chapter 27 (UNDP, 2021);
- National expert for Montenegro, for preparation of the Action plan for implementation of the SEE 2020 Strategy with structure of financing (adopted by Montenegrin Government in June 2015);
- Local consultant/Expert for financial analysis of the Paris Agreement and INDC implementation (Intended Nationally Determined Contribution to reduce GHG emissions for 30% until 2030, compared to baseline 1990); Socio-Economic analysis of selected investment;
- GIZ consultant for preparation of the Industrial policy of Montenegro 2019-2023 and its Action plan 2019-2020 with costing of all measures and its financial structure / 2019/;

Selected projects related do sustainable development and SDGs:

- UNDP May September 2021 National Consultant for Facilitating Cooperation with Academia In Development of the Regional Development Strategy 2021-2027 (Ministry for economic development);
- UNDP/Leading expert in preparation of the National Strategy for Sustainable Development 2015-2030 for the Montenegrin Government (Adopted in July 2016);
- Head of team for preparation of the Poverty Reduction Strategy of Montenegro (World Bank, MNE Government, 2003)
- UNDP, North Macedonia, 2019 Chapter related to synergy of the EU accession and SDGs in the Policy document, within the project "European Pathway of the Republic of North Macedonia – Achieving faster, more inclusive and sustainable growth".
- UNDP, Preparation of the document how to achieve UN SDGs targets with the Programme of Accession of Montenegro 2019-2020, with focus on negotiating chapters 19, 23 and 24 (2019);
- The first report on implementation of the National strategy for integrated coastal zone management for the period 2015-2017 (2018);

Other references:

- Regional expert for public administration strategy including thorough understanding/ knowledge of Montenegrin administrative system;
- Familiarity with aid and donor co-ordination and efficiency; monitoring, reviews and evaluation, as follows:

- NIPAC (2008-2010), National IPA Coordinator in Montenegrin Government; Previously CARDS Coordinator for Montenegro 2004-2007;
- **Organisation of trainings and analysis for IPA II and preparation for IPA III** numerous projects listed, financing and accounting of the IPA projects;
- **Chief negotiator for the SAA agreement for Montenegro (2005-2007)**; WTO chief negotiator 2005-2010; Coordinated Ministry responsible for negotiation of the CEFTA 2006 agreement;
- Expert for evaluation of the project proposals under Horizon 2020 calls for international economic relation and trade issues (engaged by the EACEA in 2017, 2019, 2020, 2021); Evaluator for Ministry of Science call for proposal (2017);
- Member of the Committee for Economic Sciences, Demography and Anthropology (2019) in the Montenegrin Academy of Science and Arts (CANU/MASA); Member of the National Council for Science and Research (2017-2020);
- President of Montenegrin Pan-European Union (2016-), member organization of the Pan-European Union International; Member of the IPEU Presidency (2020-); numerous project realised, available at <u>www.panevropa.me</u>
- Published articles in intl. journals, SCI/SSCI indexed, related to sustainable development, SDGs and Socio-Economic analysis of selected investment for implementation of the Paris Agreement, published chapters in the books related to the same topics; University professor on related topics;
- **Mentor** on numerous masters and a few doctoral theses related to economic development of Montenegro;

Country	Date from - Date to		
Montenegro	Since 1995 -		
Bosnia and Herzegovina	2015, expert for PAR strategy, PAR seminar, lecturer;		
Kosovo	2013, lecturer for SAA and integration process; 2020 – on line training on IPA III;		
Albania	UNDP seminar, lecturer, Durres, 2017; GIZ workshop, Tirana, November 2019;		
North Macedonia	UNDP training, lecturer, August 2019;		
WB6 regional projects	As Regional expert in various projects (2014 – 2021); Listed in details below;		

Specific experience in the Region:

Professional experience – selected projects and engagements:

Date from - Date to	Company	Position	Description
X 2020 – VI 2021	PLANM doo Podgorica Moskovska 89/15, Podgorica planmdoo@gmail.com	National expert for economic and social analysis	Climate Risk Assessment of Kotor Bay, Montenegro, Head of the research team, for Plan Blue for Environment and Development of the Mediterranean, Marseille – France (October 2021 – June 2022).
X 2021 – IX 2022	NVO Crnogorska panevropska unija <u>cpaneu1@gmail.com</u> 00382 20 510 499	National expert for foreign trade and European integration	"V4 support to promote WB6 Common Regional Market: one market for post- COVID recovery" project supported by Visegrad fund (01/10/2021 – 30/09/2022), Head of the research team, for preparation of e-book "Regional economic cooperation in V4 and WB6: sharing experience and knowledge in the context of Common Regional Market and post-COVID recovery"
October 2021	UNDP Montenegro	National expert for regional development	Consultant to Support the Ministry of Economic Development of Montenegro in Drafting Changes and Amendments to the Law on Regional Development (drafting proposal, rationale and compatibility statement)

			Expert for producing analysis of the lessons learned of EU support to Public Administration Reform though IPA II in the WB Region. Available at:
July – Oct. 2021	Regional School for Public Administration, ReSPA, Danilovgrad	Expert for IPA and PAR	https://www.respaweb.eu/download/doc/The+EU+support+to+PAR+through+th e+IPA+II_an+overview+and+lessons+learned.pdf/e3a0352e25a8f2ad4d25a102bf Oceedd.pdf Prepare and deliver the presentation with the mapping of IPA II support to PAR at High-level Ministerial Dialogue in September 13, 2021, online.
23-24.VIII 2021	Regional School for Public Administration, ReSPA, Danilovgrad	PAR expert	Participation as an PAR expert on the ReSPA consultative workshop and present experts view and innovative ideas on further tailoring the content, areas of work, types and models of the ReSPA activities in the future. Prepare report with recommendation.
10 V - 30 IX 2021	UNDP Montenegro	National expert for regional development	Consultant for facilitating cooperation with academia in development of the Regional Development Strategy 2022-2027. Analysis of strategic framework, previous period results 2014-2020 (including on line <u>Questionnaire</u> for local-self-governments), SWOT, stakeholder analysis, proposal of strategic and operational goals with indicators; Proposal how to improve cooperation btw. Gov. and Academia;
15 III – 31 VI 2021	GIZ, Open Regional Fund South East Europe - Foreign Trade Promotion	National expert for Montenegro's trade related issues, WTO and CEFTA	Support to Regional Economic Integration - National support for analysing and cross-checking NTMs (non-tariff measures) ; Support to the international expert, with other five national experts from WB, in creating a regional report on NTMs with policy recommendations.
26 II – 4 V 2021	UNDP Montenegro	Senior expert for EU accession process and financial needs analysis	National expert for assessment of Financial Needs within chapter 27 . Environment and climate changes; Support to the Ministry of Ecology, Spatial Planning and Urbanism (MESPU) in the preparation of The analysis of overall financial needs on the environment and climate change sector in Montenegro regarding fulfilment of the obligations within the process of accession to the EU (closing benchmarks). Support in preparation of RIA document.
1831. XII 2020.	UNDP Montenegro	Senior expert for EU accession process	Preparation of an external analysis of the state of play in the European integration process of Montenegro , with a close reference on the implemented results from the negotiation process and use of IPA funds.
26. X - 30 X 2020	Regional School for Public Administration, ReSPA, Danilovgrad	Expert in European integration	Preparation and delivery of the presentation at the ReSPA Seasonal School on the challenges for further enlargement of European Union that was held in ReSPA, Danilovgrad, Montenegro, from 1 to 5 July 2019, topic: Models of coordination of the European integration process: lessons learned. (On line presentation and discussion);
20. X – 30 XI 2020	Kosovo Legal Services Company (KLSC), Pristina, Kosovo	Regional expert for the IPA and European integration process	Regional expert on enhancing the understanding of municipalities and the Parliament of Kosovo on preparation of project proposals for the Instrument for Pre-accession Assistance (IPA III). Conduct two one-day online trainings (one with municipal officers and the other with the Parliament and Government officials); Prepare the manual/recommendations on preparation of project proposals for IPA III and management of funds;
1 VI – 1.X 2020	Regional School for Public Administration, ReSPA, Danilovgrad	Expert for development planning policy and EU integration	Development of analysis of economic and social consequences of the Covid-19 pandemic in Western Balkan countries ; Conduct a comprehensive desk research of the relevant documentation and literature on economic consequences of COVID-19 pandemic on economies in Western Balkan; and on the first governments mitigation measures and produce analytical document with recommendations; Presented on the ReSPA on line conference, 8 September 2020; (available at <u>https://www.respaweb.eu/11/library#par-7</u>)
1 IX – 5 IX 2020	OSCE centre, Ashgabat, Turkmenistan Office: +993 12 94 60 92	Expert on trade negotiation and WTO accession	Three block of presentation on the Video Conference "WTO Membership as a Balance of Rights and Obligations: The Best Practices of the OSCE participating States" on experience of Montenegro in the accession process to the World Trade Organization , 2-4 September 2020, for Turkmenistan officials. maral.hojamamedova@osce.org
2 IV – 15 VII 2020	Fidelity Consulting LLC, Podgorica UNDP, Montenegro	Development Planning Policy Specialist and Team Leader	Policy and Incentive Options for Green Businesses in Montenegro, with focus on agriculture, energy and tourism – A Study and Roadmap. Additional task: Impact of the COVID-19 pandemic on future economic recovery plan/green business priorities

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26 III – 21 VIII 2020	Research Executive Agency (REA), Brussels, Belgium	Expert for evaluation of the project under Horizon 2020 calls	Evaluation in the area of international trade ; Montenegro (Remote phase), examine the state and progress of the action implementation and compare it to the work that was agreed (on the basis notably of the work description(s), the deliverable(s) and the submitted periodic report(s), Prepare the Individual evaluation report and the Joint evaluation report;
11.III – 30 VI 2020	UNDP Montenegro	Senior Consultant for the EU accession process	1. Analysis of the EC Methodology for accelerating accession process launched on February 5 th 2020 and proper activity plan for the EIO and the negotiating structure; 2. Analysis of the EIO organization structure with focus on tasks and responsibilities of the Department for development of the Montenegrin version of the EU acquis; Establishing the system of coordination and organization of whole process for preparation of Montenegrin version of the EU acquis, including definition of necessary procedures; Analysis and estimation of available database of translated acts, as well as level of IT support for these activities; Recommendations for the next integration step; 3. Analysis of models coordination of the EU integration process and recommendations for the next integration step;
10 II – 25 VI 2020	MEDIX LLC, Podgorica tel. +382 20 51 08 63 UNDP, Montenegro	Development Planning Policy Specialist and Team Leader	Implementation of the project "Financing Mechanism (PBP scheme) - Design and Implementation of the Performance - Based Payment Schemes (PBPS)" for the Investment – Development Fund of Montenegro, to serve as guiding principle for development of future PBPS. IDF Montenegro is implementing partner of the UNDP, within the project "Growing Green business in Montenegro". Engaged as key expert by MEDIX LLC Podgorica. Amendment: Design and Implementation of the Performance - Based Payment Schemes (PBPS) for the Fund for Environmental protection in Montenegro
1.II- 31.V 2020	Center for Eco- toxicological Research, Podgorica (CETI), Lead partner	Team member for preparation of financial feasibility study	Innovative project financed by Ministry of Science: "Triticum Spelta L. Extract as Food Supplement – SPELTEX ", urban agriculture development project. <u>Financial</u> <u>feasibility study</u> for production of Triticum Spelta L. Extract as Food Supplement.
XII 2019 _ I 2020	Center for Democracy and Human Rights, Podgorica,	National expert for the EU integration process	Comparative analysis of the experience of cooperation between the CSOs and state institutions and bodies in the process of European integration with set of recommendations for improving the mechanisms of work and dialogue: Croatia, Serbia and Montenegro; /preparation of the book chapter for Montenegro/ available at http://www.cedem.me/publikacije/studije-i-javne-politike/send/69-studije-i-javne-politike/1964-uporedna-analiza-iskustava-saradnje-civilnog-sektora-i-drzavnih-institucija-i-tijela-u-procesu-evropske-integracije-u-crnoj-gori-hrvatskoj-i-srbiji-mart-2020
26 IX 2019 - 31 I 2020	Ministry of Culture, Government of Montenegro , Cetinje	Senior expert for PAR optimisation process / preparation of sector functional analysis	Preparation of the functional analysis of culture sector – national level (Ministry of culture, Directorate for protection of cultural heritage, State Archive and 12 public institutions in the culture sector - national level);
18 - 23. XI 2019	Open Regional Fund for SEE, ORF GIZ, - Promotion of EU integration	Regional expert for the IPA II and European integration process	Preparation of tree block presentations and follow up recommendations of the topic "Role of national parliaments in IPA" for the Secretariat of National parliaments and staff of Parliamentary committee for European integration. For the WB6 countries.
2426.IX 2019	Centre for Excellence in Finance, CEF, Ljubjana, Slovenia	Regional expert for the IPA II and European integration process	Design and the delivery of two block-presentations on the workshop " Financing and accounting of the IPA projects", 24-26.9.2019. Topics: 1. IPA under multiannual financial framework 2014 – 2020: main features and coherence with national development priorities; 2. Sector budget support instrument under IPA: experiences so far; Report with recommendations for future workshops;
31. VII – 20. IX 2019	Open Regional Fund for SEE, ORF GIZ, - Promotion of EU integration	Regional expert for the IPA II and development policy	Follow up assessment of coherence between national development priorities with the strategic programming of the IPA in the SEE countries, Link with 2016 project "Assessment of coherence between national development priorities with the strategic programming of the IPA II in the SEE countries". Assessment is based on analysis of a level of coherence between national development priorities (presented in Economic Reforms Programmes) with the strategic programming of the IPA II in the SEE countries (WB 6, for 2014-2015 programming period); Estimation of the level of coherence between IPA programming/support and the national development priorities for AL, BA, KS, MK, ME and RS is developed based on three criteria (objectives, actions, structures). Questionnaire, on line;

16. VII – 15. VIII 2019	UNDP, North Macedonia	International expert for sustainable development and process of the EU accession	Chapter related to synergy of the EU accession and Sustainable development goals in the Policy document, within the project "European Pathway of the Republic of North Macedonia – Achieving faster, more inclusive and sustainable growth". Chapter presented on the Training on the preparation of Voluntary National Review on the Implementation of the Sustainable Development Goals, in Skopje, North Macedonia, August 15-16, 2019.
27. VI – 10. VII 2019	Regional School for Public Administration, ReSPA, Danilovgrad	Expert in European integration	Preparation and delivery of the presentation at the ReSPA Summer School on the challenges for further enlargement of European Union that was held in ReSPA, Danilovgrad, Montenegro, from 1 to 5 July 2019, topic: Economic convergence of the Western Balkans.
14.II – 30.V 2019	UNDP Montenegro	National expert for sustainable development and process of the EU accession	Preparation of the document how to achieve UN SDGs targets with the Programme of Accession of Montenegro 2019-2020 , with focus on negotiating chapters 19, 23 and 24 . Roundtable with line ministries and the Office for European Integration, organized on 25-26 June in Kolasin, to present the document and develop framework project ideas.
1. III – 30. IV 2019	Research Executive Agency (REA), Brussels, Belgium	Expert for evaluation of the project under Horizon 2020 calls	Evaluation - Montenegro (Remote phase), Individual evaluation report, Brussels Meeting – 28.3.2019 and preparation of the consolidated evaluation report for the first year of project implementation;
5 II. – 29.III 2019	UNDP Montenegro	National expert for PAR optimization process	Preparation of "The Analysis of the short-term measures of the PAR optimization plan 2018-2020" in 2018 for Ministry of public administration;
29 XI '18. – 10 VI '19.	GIZ, Open Regional Fund South East Europe - Foreign Trade Promotion	National expert for the EU industrial policy, C20	Support for the EU negotiation chapter 20; National expert for the EU industrial policy - Support to the elaboration of Mid-term review (MTR) of Montenegrin Industrial Policy in the period 2016-2018 & preparing the draft IP strategy till 2023, and its Action plan 2019-2020 – support to Ministry of economy; Questionnaire for both the institutions and the business/private sector (on-line);
12 IX – 20. XII 2018	East West Consulting, EWC sprl, (on behalf of the ICE project) International Consulting Expertise EEIG – ICE;	Advisor to the chief negotiator, support addressing the benchmarks for negotiation chapters	Senior Short-term expertise - Support to the chief negotiator to address the benchmarks for negotiation chapters; develop methodology for preparation of the revised Programme of Accession of Montenegro to the EU 2019-2020; ICE project (International Consulting Expertise), "Strengthening the Capacities of the Montenegrin Authorities for the <u>EU Accession Process and IPA II</u> <u>Instrument</u> ", EuropeAid/137894/DH/SER/ME, Contract No. 2016/378-272 Contact: Aleksandar Drljević, Chief Negotiator for the accession talks with the EU, The Office for European Integration in the Prime Minister Cabinet, Government of Montenegro - Expert support in preparation of the Programme of Accession 2019- 2020 with annexes;
1 .XI – 14. XII 2018	UNICEF and the Institute for Social and Child Protection, Podgorica,	Expert support to the Institute for Social and Child Protection	National Individual Consultant for the provision of technical assistance to the Institute for Social and Child Protection to strengthen its capacity to identify and have better access to the latest developments in social and child protection in the EU and to get acquainted with the wide range of modalities for the application for the EU funds;
1.VI – 30.XI 2018.	Institut za građevinarstvo, Institute for Construction, Podgorica <u>izgmne@gmail.com</u> +382 20 269 266	Expert for sustainable development and SDGs	Preparation of the first report on implementation of the National strategy for integrated coastal zone management for the period 2015-2017 /Prvi godišnji izvještaj o sprovođenju Nacionalne strategije integralnog upravljanja obalnim područjem, NSIUOP za period 2015-2017. godine/. For the Ministry for sustainable development and tourism.
28 II – 15 IX 2018	Open Regional Fund for SEE, ORF GIZ, - Foreign Trade Promotion,	National expert for Montenegro's trade related issues, WTO and CEFTA	Project " Support to Facilitation of Trade between CEFTA Parties ", Sub-activity "Classifying, analysing and cross-checking of NTMs, according to the EU Acquis, Component 1. Harmonization of norms and practices" – Author of "The report on analysis and policy recommendations of trade facilitation and non-tariff measures in vegetables (HS07) and metals supply chains (HS72) in Montenegro", and its "Action plan for 2018-2022";
2-6 VI 2018	Regional School for Public Administration, ReSPA, Danilovgrad	Expert in the EU integration process, lecturer	Lecturer on the ReSPA Summer School for public administration, on Accession Negotiations with focus on chapters 23 (Judiciary and Fundamental Rights) and 24 (Justice, Freedom and Security), lecture: "An evitable nexus: Economic convergence of the Western Balkans (ERPs, WBIF) and the Rule of Law"

19 III – 20 VI 2018	Open Regional Fund for SEE, ORF GIZ, - Promotion of EU integration	Regional expert for the IPA II	Visited Government's IPA structures in the Region (Tirana, Sarajevo, Skopje, Belgrade, Pristine and Podgorica); Interviews; Surveys; Preparation of the study: "Development of regional policy paper on lessons learned for IPA II to be used for preparation of IPA III (2021 – 2027)"
10 IV – 15 VI 2018	Regional School for Public Administration, ReSPA, Danilovgrad	Leading expert for PAR strategy and its optimization process	The project "Support the Preparation of Plan for Optimization of State Administration in Montenegro", leading expert for PAR optimization process, engaged in Ministry for public administration of Montenegro, preparation of narrative part and action plan matrix;
31 VIII – 31 XII 2017	United Nation System in Montenegro	Consultant for Sustainable development and EU accession process	Facilitation of a six sessions with the at-hoc mainstreaming, acceleration, and policy support team UN Montenegro (MAPS team) in order to analyse inter- linkages between the EU negotiation process and UN SDGs and daft recommendations for future action;
9 XI – 19 XI 2017	UNDP Albania	Guest speaker/resource person	Guest speaker/resource person at the UN Country Team 2017 Retreat 18-19 XI 2017. Durres, Albania; Lecture, presentation and discussion on topic "Western Balkans experience in the EU integration process and SDGs"
25 VII – 1 X 2017	EU Info Centre, Podgorica	Author of the book on Montenegro's accession process	Preparation of the book "EU and Montenegro: the accession process", available on line on Montenegrin language: <u>http://www.euic.me/wp-</u> <u>content/uploads/2017/12/EU-i-Crna-Gora-proces-pristupanja-WEB.pdf</u>
3-7 VII 2017	Regional School for Public Administration, ReSPA, Danilovgrad	Expert in EU integration process, lecturer	Lecturer on the ReSPA Summer School for public administration , on Accession Negotiations with focus on chapters 23 (Judiciary and Fundamental Rights) and 24 (Justice, Freedom and Security), lecture: " Regional progress in European integration and future of the EU "
14-16 VI 2017	Regional School for Public Administration, ReSPA, Danilovgrad	Lecturer, STE; PAR expert	Presentation of the comparative research results on Optimization of Public Administration in Western Balkans for the ReSPA Open Day in Brussels 15 June 2017 (Regional study: The Optimization on Public Administration in the Western Balkan Region – Comparative study with baseline analysis , available at <u>https://www.respaweb.eu/11/library#respa-publications-2016-7</u> , published on 18.11.2016.)
27 II – 4 V 2017	Research Executive Agency (REA), Brussels, Belgium	Expert for evaluation of the project proposals under Horizon 2020 calls	Montenegro (Remote phase,'02-'03), cross-reading in '04 and Brussels, Central Panel Meeting – 3-4.05.2017); Preparation of evaluation reports for specific call in 2017; Development of the consensus report; Participation on final, central panel meeting in Brussels;
201– 20 V 2017	UNDP Montenegro	STE, National expert for economic and social analysis	Local consultant/Expert for financial analysis of the Paris Agreement and INDC implementation (Intended Nationally Determined Contribution to reduce GHG emissions for 30% until 2030, compared to baseline 1990); Socio-Economic analysis of selected investment;
20-22 II 2017	Regional School for Public Administration, ReSPA, Danilovgrad	Regional expert for PAR strategy and its optimization process	Presentation of the comparative research results on Optimization of Public Administration in Western Balkans for the ReSPA Open Day in Sarajevo 22 February 2017 (Regional study: The Optimization on Public Administration in the Western Balkan Region – Comparative study with baseline analysis , available at <u>https://www.respaweb.eu/11/library#respa-publications-2016-7</u> , published on 18.11.2016)
25-30 I 2017	Regional School for Public Administration, ReSPA, Danilovgrad	STE, PAR expert	Lecturer on the strategic planning workshop; The expert for presenting the strategic needs of ReSPA Members and Kosovo* in area of PAR at the strategic planning workshop;
21 XI – 15 XII 2016	Regional School for Public Administration, ReSPA, Danilovgrad	STE, PAR expert	The expert for drafting the Analytical Paper on Managing the Implementation of PAR Strategies in Bosnia and Herzegovina and Montenegro; Leading expert for coordination of work, integration/compilation of the other part of the analysis in the joint document; The document available at: <u>https://www.respaweb.eu/11/library#respa-publications-2016-7</u> , published on 9.12.2016;
25 VII – 18 XI 2016	Regional School for Public Administration, ReSPA, Danilovgrad	Leading expert for optimization of public administration	Leading expert for the preparation of the regional study: The Optimization on Public Administration in the Western Balkan Region – Comparative study with baseline analysis , available at <u>https://www.respaweb.eu/11/library#respa-</u> <u>publications-2016-7</u> , published on 18.11.2016.);

18 V – 20 VI 2016	Open Regional Fund for SEE, ORF GIZ, - Promotion of EU integration	Regional expert for the IPA II (STE, Leading expert)	Report: "Assessment of coherence between national development priorities with the strategic programming of the <u>IPA II</u> in the SEE countries". Assessment is based on analysis of a level of coherence between national development priorities (presented in Economic Reforms Programmes) with the strategic programming of the IPA II in the SEE countries (WB 6, for 2014-2015 programming period); Estimation of the level of coherence between IPA programming/support and the national development priorities for AL , BA , KS , MK , ME and RS is developed based on three criteria (objectives, actions, structures).
8 II – 15 IV 2016	Luicid Linx doo, Sarajevo, BH (for BH Public Administration Reform Coordinator's Office, PARCO)	Consultant for PAR and economic questions, STE	Preparation of an External Analysis - Public Administration Reform, European Integration and Economic Governance; within the project " <i>Public Administration</i> <i>Strategic Framework Development</i> " in Bosnia and Herzegovina
21 IX – 31 XII 2015	UNCTAD Genève, Switzerland in cooperation with GIZ, Open Regional Fund, Trade Promotion	National expert for Montenegro for trade related issues	The study is focused on analysis and policy recommendations of trade facilitation (TF) and non-tariff measures (NTM) in beverages and auto-parts supply chains in Montenegro as part of the regional project "Addressing Market Access Barriers in Selected Supply Chains in CEFTA: Analysis and elaboration of policy recommendations". The project was implemented by UNCTAD and ITC in cooperation with GIZ. These sectors were estimated to have the most potential to form regional value chains and strengthen regional integration.
15 IX 2015 – 31 III 2016	UNDP Montenegro,	Leading expert in preparation of the National Strategy for Sustainable Development of Montenegro (NSSD)	
27 V – 22 XII 2015	Centre for European Perspective, Menges, Slovenia	STE, National expert for competitiveness related strategies and economic governance	"Promotion of EU Integration through Regional Cooperation: Strengthening Effective Policy Coordination in the Framework of EU Accession and SEE 2020", member of the expert team for economic governance assessment; Tasks of the 3 team-members: 1. mapping and assessment of all national and regional strategies related to competitiveness; 2. proposing a more effective coordination mechanism for enhancing economic policy decision-making capacity in the pilot country Montenegro; 3. Recommending measures, steps and dynamics for establishment of a more effective intra-government coordination; and 4. Developing from the findings and recommendations a model for intra- governmental coordination that could be transferred to other countries of the region;
22 VII – 1 XI 2015	EU Info Centre, Podgorica	Author of the book on Montenegro and the European Union	Preparation of the book " EU and Montenegro ", available on line on Montenegrin language: <u>http://www.euic.me/wp-content/uploads/2017/02/EU- i-CG-issuu-Gordana-Djurovic.pdf</u>
26-30 X 2015	Regional School for Public Administration, ReSPA, Danilovgrad	Expert in EU integration process, lecturer	ReSPA regional seasonal school "Recent development in European integration and enlargement policy"; Prepare lecture titled " Enlargement policy from the perspective of a candidate countries " (3 blocks and discussion) for senior and middle ranked managers from ReSPA Member's Institutions and Kosovo Responsible for European Integration; Reporting;

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25 XII 2014 – 31 VII 2016	Deutsche Gesellschaft für Internationale Zusammenarbeit, GIZ – Montenegro's Office Podgorica	STE, preparation of an Action plan for transposition of the EU Service Directive	EU twinning Project: "Approximation of the legislation with EU Acquis on free movement of services and competition protection"; (17+20+7+5= 49 WDs) Task 1. Transposition and harmonisation – preparation and adoption of an Action plan for the transposition of the Directive on services in the internal market 2006/0123/EC (MN Government adopt it on 25 June 2015); Task 2. Comprehensive mapping of all the authorisation procedures (regarding access and exercise of services activities – including qualifications procedures) in Montenegro, for the services activities covered in the scope of the services directive (analysis of national legislation); Task 3. Preparation of the first report on implementation of AP for transposition of the SD (after 6 months); Task 4. Seminars and inforamtion campaign; Task 5: Comparative analysis/report on the services covered by the Service Directive and those already identified and covered by GATS (WTO);
28 VIII – 15 I 2015	UNDP Montenegro,	STE, The assessment of the requirements of the EU policies and acquis	The Coastal Area Management Programme (CAMP) of the Mediterranean Action Plan (MAP), The assessment of the requirements of the EU policies and acquis in the National Strategy for Integrated Coastal Zone Management (NS ICZM); Adopted by MN Government in June 2015;
15 IV – 30 XI 2015	GDSI limited, Galway, Ireland - Support to the ReSPA School, Danilovgrad, Montenegro	STE for Anti- corruption policy	STE, SNKE for preparation of Montenegrin final report "Implementation of recommendations of ReSPA Regional Study on Incomes and Assets Declaration" and preparation of Summary report for six Western Balkans countries – AL, BA, KS*, MK, ME, RS; (via GDSI limited, Galway, Ireland - Support to the ReSPA, component "Quality of Public Service (QPS)" project);
28 X – 20 XII 2014	Regional School for Public Administration, ReSPA, Danilovgrad	STE, lecturer on the second ReSPA PAR network meeting	Participate in the preparation of the discussion paper and agenda for the regional PAR network meeting for the senior managers from ReSPA member's institutions responsible for Public Administration Reform (PAR), prepare lecture titled "Presentation of the Regional Action Plan for the fifth pillar and the role of ReSPA: towards a more comprehensive NEPRs", lecturing, reporting; PAR network meeting 24-26. January 2015, Sarajevo, Bosnia and Herzegovina;
28 VII – 30 XI 2014	Regional School for Public Administration, ReSPA, Danilovgrad	STE, national consultant for Montenegro and for the region, Income and Asset declarations (IAD) in practice;	Strengthening Democratic Governance and Trust in Public Services in the Western Balkans - Support to ReSPA component "Quality of Public Services", QPS: 1. STE for preparation of the Draft National Action Plan in September 2014, for the implementation of main recommendations contained in the ReSPA "Comparative Study on Income and Assets Declarations in Practice" report, from October 2013; 2. Preparation of Summary report – comparative analysis of the ReSPA beneficiaries reports on draft NAPs (AL,BA,KS,MK,RS and ME) and 3. presentation on the ReSPA Governing Board at Ministerial level at 30-31 October 2014;
14 IV – 15 VI 2014	Pi Consulting, Sarajevo , BH; / for The Regional Cooperation Council, RCC/	National expert for Montenegro, MN NAP for SEE 2020	Preparation of Montenegrin National Action Plan NAP 2014-2015 for implementation of the SEE 2020 Strategy (adopted by MN Government in June 2015); It was input for Baseline Report for the South East Europe 2020 strategy (RCC, June 2014), Regional project;
June-July 2013;	Varieties of Democracy, V-dem project, Dept. of Political Science University of Gothenburg	Country expert for Montenegro	Varieties of Democracy, V-dem project, Measuring Degrees and Types of Democracy; © 2013 by Michael Coppedge, Staffan Lindberg, John Gerring, the University of Notre Dame Center for Research Computing, the University of Gothenburg Department of Political Science, and the Helen Kellogg Institute for International Studies, Sweeden; Measuring Degrees and Types of Democracy – Montenegro; Project is expanded again in 2015, 2018, 2019, 2020 and 2021;
June 2009- December 2010	Government of Montenegro	Minister for European Integration	Coordinated process of answering on the EC Questionnaire and activities related to achieving of the candidate country status for Montenegro (achieved in December 2010). In that period, also coordinated and worked preparation of the monography on the European and Euro-Atlantic Integration for Montenegrin Academy (2010), and led project 'Introduction of subjects <i>European Integration</i> and <i>European Union</i> in Montenegrin Secondary and Primary Schools' (2010) which included preparation of two books (The European Union, for elementary schools, and The European Integration, for secondary schools).

March 2008- December 2010	Government of Montenegro	President of the IPA Commission as NIPAC	Government of Montenegro – National IPA coordinator , coordination and programming of European pre-accession assistance, Head of the IPA committe, Monitoring and reporting on overall implementation process from the Montenegrin government side in close cooperation with the Delegation of the EU in Montenegro.
February 2007- Dec. 2010	Government of Montenegro	MN Government, President of National commission for fight against corruption and organised crime	President of the National commission for implementation of Strategy and Action plan for fight against corruption and organised crime; Close cooperation with the Police Directorate, Courts, State prosecutor office, NGOs-member of the National commission.
November 2006 - June 2009	Government of Montenegro	Deputy Prime Minister for European Integration	Government of Montenegro - Coordinated preparation of the first Montenegrin National Programme for the European Integration 2008-2012 (NPI) , preparation of the Medium term plan for adoption of Acquis, Plan of development of human resources and development/establishment of new institution in Public administration, Financial framework for the implementation of the National Programme for Integration, Calculation of total cost of integration.
June 2004- February 2010	Government of Montenegro	Head of Negotiating team / WTO Chief negotiator	Head of Negotiating team for the negotiation of accession of Montenegro to World Trade Organisation (WTO) from the beginning of process in 2004 till February 2010. Multilateral negotiations are completed such as bilateral negotiations with EU, US, China, Brazil, Norway, Canada, Japan, Switzerland, El Salvador and Honduras. The only outstanding bilateral was with Ukraine, finally solved in 2011 (Montenegro signed the Marrakesh agreement in December 2011).
June 2005- October 2007	Government of Montenegro	SAA Chief negotiator	Government of Montenegro - The Stabilisation and Association Agreement Chief Negotiator , led the SAA negotiating team of Montenegrin government, coordinated preparation of negotiation platform and all reports to the Government and the Parliament.
2006	Government of Montenegro	CEFTA negotiations, Coordinated ministry	As Minister for International Economic Relations and European Integration, coordinated WG for negotiations on CEFTA 2006 agreement, till the initiation of the CEFTA 2006 agreement on 9 November 2006;
15 II 2004 - 10 XI 2006	Government of Montenegro	Minister for International Economic Relations and European Integration	Its Ministry coordinates dialogue with the European Commission and prepared the first Communication Strategy for Montenegrin citizens related to European integration process. In mentioned mandate, also coordinated preparation of following laws and decrees: Law on Foreign Trade, Law on Free Economic Zones, Decree on implementation of Law of Foreign trade, Decree of implementation of Serbia and Montenegro legislation in area of Intellectual Property Rights, etc. Strategies prepared and adopted by MN Gov.: Export promotion strategy, FDI attraction strategy;
15 2004 - 29 X 2010	Government of Montenegro	President of Commision for coordination of European integration process	Government of Montenegro - Coordinator of preparation of reports for: European partnership documents, Composite papers for the EC progress reports, Coordination of organisation annual meeting of SAA Committee and Sub- Committees, Preparation and implementation of the Communication strategies about European integration process in Montenegro /The first communication strategy in 2004, The second communication strategy in 2010), Coordinator of process of answering on the EU Questionnaire (2009-2010).
X 2002- XI 2003	UNDP Montenegro,	Head of the PRSP team for Montenegro	Development and poverty reduction strategy in Montenegro (DPRSP project for Montenegro), World Bank Project leader; Head of the PRSP team, coordinator of research. Organisation of research on poverty profile in Montenegro. Coordinator of participatory process and presentation of research results in all Montenegrin municipalities. In addition, implemented project for PRSP participatory process financed by CIDA and World Bank Institute (2003).
1999	Ministry of spatial planning	Team member of MN Government project	Programme on utility services transformation and restructuring , Team member of MN Government project; Project manager and associate on projects in the field of economic policy planning and sustainable development , especially on strategic developmental projects.

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1998 - 2000	Secretariat for development, MN Government,	Head of the research team	Head of the team for preparation of the Strategy of Regional Development of Montenegro . Project manager and associate on projects in the field of economic policy planning and sustainable development, especially on strategic developmental projects.
1998 – 2000	Ministry of Education and science	Researcher, member of the team	National project: Economic-Ecological aspects of the development of Montenegro ; Work on analysis of economic and regional development of Montenegro based on sustainable development concept.
1998	Institute for Social and Economic Research, Podgorica	Researcher, member of the team	Project: Organization and financing of the University of Montenegro;
1994- 1997	European Centre for Peace and Development of the University of Peace established by UN Prof. Janko Gogić, University of Mediterranean, Podgorica (retired);	Researcher, member of the team from the Faculty of Economics	Project: Effects of the sanctions on economy and society of FR Yugoslavia in the international perspective, Area of expertise: effect of the sanctions on the maritime industry in Montenegro; Recently published: The Impact of Sanctions on the Economy and Society of the Federal Republic of Yugoslavia in an International Perspective / edited by Dragoslav Avramović, Negoslav P. Ostojić Beograd: European Center for Peace and Development (ECPD), 2016 (Beograd: Graficom-uno) 229 str. ISBN 978-86-7236-097-4; 339.545(497.1); COBISS.SR-ID 221319948 www.ecpd.org.rs/pdf/2015/books/2016/2016 the impact of sanction web.p df

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- 6. Bojaj M. Martin, Djurovic Gordana (2020), Forecasting of inflation: A Combination Approach, Engineering *Economics*, Vol. 31(2): 145-144, DOI: <u>https://doi.org/10.5755/j01.ee.31.2.24609</u>, <u>SSCI indexed</u>;
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